## Organizational Sponsor Checklist for Developing a Fellowship Program

## I. Organizing a Fellowship Program

- A. Defining the Purpose (Task 1)
  - 1. To develop or retain talent for the organization?
  - 2. To develop future leaders for the profession?
  - 3. Both?
- B. Define the Role and Expectations of the Fellow (Tasks 2 and 3)
  - 1. Define expected behavior(s): What are the leadership expectations in following cultural norms and values?
  - 2. Identify fellowship objectives: What results are expected?
- C. Establish the Structure for the Fellowship (Task 4)
  - 1. Duration
  - 2. Exposure to the profession
  - 3. Physical location and administrative support
- D. Define Support Systems for the Fellow (Tasks 5 and 6)
  - 1. Primary and secondary mentors
  - 2. Benefit package

## **II. Attracting and Selecting Candidates** (Task 7)

- A. Factors Shaping Strategy
- B. CEO Loyalty to Graduate Health Administration Program
- C. Requirements and Eligibility
- D. Application Process
- E. Interviews
- F. Offer

## **III. Other Best Practices for Fellowships** (Task 8)

- A. Onboarding Effectively
- B. Routine Feedback